

## **Committee: Overview and Scrutiny Commission**

**Date: 07 July 2016**

Wards: All

### **Subject: Rehabilitation Strategies and Offender Management**

Lead officer: Neil Thurlow - Community Safety Manager, Cassie Newman - Head of Stakeholders & Partnerships London CRC, Adam Kerr - Head of Croydon, Merton, Sutton & Sex Offender Treatment Unit

Lead member: Cllr Edith Macauley, Cabinet member for Community Safety, Engagement and Equalities

Contact officer: Neil Thurlow, x3240

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#### **Recommendations:**

- A. That the Overview and Scrutiny Commission discuss and comment on the current position of Offender Management within the London Borough of Merton and reassure themselves over its methods and outcomes of delivery
  - B. That the Overview and Scrutiny Commission advise when and/or how they wish to receive further updates in the future
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#### **1 PURPOSE OF REPORT AND EXECUTIVE SUMMARY**

- 1.1. This report and presentation will serve two functions:
  - 1.1.1 To provide an update and offer reassurance over how Offender Management is currently delivered within the London Borough of Merton.
  - 1.1.2 To highlight where and how the Community Safety Partnership wish to develop Offender Management in the near future.
- 1.2. The function of delivering Offender Management is overseen by both the Community Rehabilitation Company (CRC) and National Probation Service (NPS). These two new companies formed following the awarding of new contracts for service delivery in June 2014.
- 1.3. Both companies support different cohorts of offenders, have very defined remits and outcomes to meet as highlighted in the associated PowerPoint
- 1.4. The board will be presented with a more detailed verbal presentation by both Adam Kerr, Head of Croydon, Merton, Sutton & Sex Offender Treatment Unit and Cassie Newman, Head of Stakeholders and Partnerships for both the National Probation Service and Community Rehabilitation Company respectively.

#### **2 DETAILS**

- 2.1. Currently the management of offenders is split between the CRC and NPS. Both the CRC and NPS work closely with local Police to ensure that communication flow, information sharing and enforcement of matters such as breaches, are worked to effectively and efficiently

- 2.2. Whilst the successful management of offenders is a priority for everyone there are currently two areas of work which are subject to intense scrutiny and work.
- (i) Integrated Offender Management (IOM) is a strategic priority for Community Safety Partnership
- (ii) Multi-agency Public Protection Arrangements (MAPPA). MAPPA has been subject to independent reviews in 2016 and is a key area of business for the partnership moving forward
- Both of these priority areas are expanded on below:
- 2.3. IOM is the approach for how we manage our high frequency offenders who typically commit acquisitive type crimes i.e. burglary, theft from motor vehicle and shop lift to help fund their lives and/or lifestyles which may include drug and/or alcohol consumption at varying degrees of use.
- 2.4. The London Borough of Merton currently has an IOM cohort of 33 persons which are RAG rated (data accurate as of 24 June). Of the 33 four are classed as red (the highest risk rating), 13 amber, seven are green and we have nine currently serving custodial sentences.
- 2.5. The cohort are managed by a team of officers from police, CRC and NPS in the main, with additional workers supporting from services such as housing, drugs and alcohol treatment providers, alongside Job Centre Plus and others whom may have a positive impact on future prospects.
- 2.6. As a partnership we recognise that there's more which can be done to support our IOM cohort. With this in mind, and to further improve our partnership response to IOM clients, Safer Merton is working with the CRC to explore how we may develop this work moving forward.
- 2.7. The second area of particular focus comes via our Multi-agency Public Protection Arrangements (MAPPA).
- 2.8. The MAPPA are the procedures put in place by the Ministry of Justice (MoJ) to manage the most difficult offenders while they are living in the community. Primary responsibility lies with the Police, Probation and Prison Services, and MAPPA is managed at the level of the Police so that in London the Executive and Strategic Management Board operate on a city-wide basis.
- 2.9. In early 2016 an external review was undertaken of MAPPA arrangements on the borough and identified areas of business where improvements may be made in regard to local delivery. These recommendations are currently being worked through to ensure that our MAPPA clients are managed in the most appropriate way according to their needs and/or prohibitions placed on orders prior to release
- 2.10. A similar report was undertaken London wide by the NPS to ascertain how local MAPPA arrangements were being ran. Locally Merton came out as being "Good" which shows the strength of local delivery. With the improvements identified and noted in 2.9 we are hopeful of further improving this work as we move forward
- 2.11. A more detailed, verbal update, will be provided at the meeting

- 3 ALTERNATIVE OPTIONS**
- 3.1. N/A
- 4 CONSULTATION UNDERTAKEN OR PROPOSED**
- 4.1. N/A
- 5 TIMETABLE**
- 5.1. N/A
- 6 FINANCIAL, RESOURCE AND PROPERTY IMPLICATIONS**
- 6.1. N/A
- 7 LEGAL AND STATUTORY IMPLICATIONS**
- 7.1. N/A
- 8 HUMAN RIGHTS, EQUALITIES AND COMMUNITY COHESION IMPLICATIONS**
- 8.1. N/A
- 9 CRIME AND DISORDER IMPLICATIONS**
- 9.1. As Safer Merton oversee the work, as lead service, the team ensure that all crime and disorder concerns are considered within this work
- 10 RISK MANAGEMENT AND HEALTH AND SAFETY IMPLICATIONS**
- 10.1. N/A
- 11 APPENDICES – THE FOLLOWING DOCUMENTS ARE TO BE PUBLISHED WITH THIS REPORT AND FORM PART OF THE REPORT**
- N/A
- 12 BACKGROUND PAPERS**
- 12.1. “Who we are and what we do” PowerPoint – London CRC



Who we are and  
what we do\_May 201

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